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Program Outlines:

Module 1: Needs Analysis (using Human Performance Improvement Model)

Training Focus: Identifying the true root causes of performance issues and their relevance to business goals before ever considering training as a solution.

1. Global Training & Development Competency Model (2013)
2. Human Performance Improvement (HPI) Model
 - a. Discovering and Analyzing Human Performance Gaps
 - b. Planning for Human Performance Improvement
 - c. Designing and Developing Cost-effective Solutions
 - d. Partnering and Implementing Solutions
 - e. Monitoring Change and Evaluating Results
3. Business, Performance and Gap Analysis
 - a. Business and Performance Analysis
 - b. Measurement Criteria and Desired Performance Outcomes
 - c. Gap Analysis and Workflow Analysis
 - d. Affinity Diagrams
 - e. Flowcharts
 - f. Interviews
 - g. Focus Groups
 - h. Surveys and Questionnaires
4. Root Cause Analysis
 - a. Steps in Conducting a Root Cause Analysis
 - b. Root Cause Analysis Tools (Cause and Effect Diagrams, Five Whys Techniques, Pareto Analysis, Brain-storming)
 - c. Data Collection
5. Selecting Improvement Solutions
 - a. Improving Knowledge and Skills
 - b. Improving Motivation
 - c. Improving Wellness
 - d. Improving Structure and Process
 - e. Improving Resources
 - f. Improving Information Exchange

